



# Clausewitz on Strategy: Inspiration and Insight from a Master Strategist

Tiha von Ghyczy, Christopher Bassford, Bolko von Oetinger

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Think about strategy and sharpen judgment in an unpredictable environment Carl von Clausewitz is widely acknowledged as one of the most important of the major strategic theorists; he's been read by Eisenhower, Kissinger, Patton, Chairman Mao, and numerous other leaders. In Clausewitz on Strategy, the Boston Consulting Group's Strategy Institute has excerpted those passages most relevant to business strategy from Clausewitz's classic text On War, the most general, applicable, and enduring work of strategy in the modern West and a source of insight into the nature of conflict, whether on the battlefield or in the boardroom. This book offers Clausewitz's framework for self-education--a way to train the reader's thinking. Clausewitz speaks the mind of the executive, revealing logic that those interested in strategic thinking and practice will find invaluable. He presents unique ideas, such as the idea that friction--unexpected interference--is an intrinsic part of strategy. The Boston Consulting Group is one of the world's leading management consulting firms whose clients include many of the world's industry leaders. Tiha von Ghyczy (Charlottesville, VA) has been a faculty member and Director of Business Projects at the Darden School of Business since 1996. While with The Boston Consulting Group, he assumed responsibility for the practice groups in manufacturing/time-based competition and high technology. He has published numerous articles and books on vision and strategy. Bolko von Oetinger (Munich, Germany) is a Senior Vice President of BCG. Christopher Bassford (Washington, DC) is presently a Professor of Strategy at the National War College in Washington, DC, and the author of several books, including Clausewitz in English: The Reception of Clausewitz in Britain and America, 1815-1945.

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