



## **BSS5: The Battle Staff SMARTbook, 5th Ed.**

*Norman M. Wade*

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This is the fifth revised edition of The Battle Staff SMARTbook, incorporating the full scope of new material from FM 6-0 (w/change 1), Commander and Staff Organization and Operations (May '15); ATP 2-01.3/MCRP 2-3A, Intelligence Preparation of the Battlefield/Battlespace (Nov '14); ADRP 1-02, Operational Terms and Military Symbols (Feb '15); FM 3-09, Field Artillery Operations and Fire Support (Apr '14); ATP 3-60, Targeting (May '15); and ATP 5-19 (w/change 1), Risk Management (Apr '14). Commanders, supported by their staffs, use the operations process to drive the conceptual and detailed planning necessary to understand, visualize, and describe their operational environment; make and articulate decisions; and direct, lead, and assess military operations. The Army's framework for exercising mission command is the operations process: planning, preparing, executing, and continuously assessing the operation. Planning is the art and science of understanding a situation, envisioning a desired future, and laying out effective ways of bringing that future about. Design is a methodology for applying critical and creative thinking to understand, visualize, and describe complex, ill-structured problems and develop approaches to solve them. Preparation is activities that units perform to improve their ability to execute an operation. Execution puts a plan into action by applying combat power to accomplish the mission and using situational understanding to assess progress and make execution and adjustment decisions. Assessment is continuously monitoring and evaluating the current situation and the progress of an operation. The Battle Staff SMARTbook covers the operations process (ADRP 5-0); commander's activities (Understand, Visualize, Describe, Direct, Lead, Assess); the military decisionmaking process and troop leading procedures (FM 6-0: MDMP & TLP); integrating processes and continuing activities (IPB, targeting, ris

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